

Regional Policy and Economic Issues of Federalism

<i>Novoselov, A.S. and A.S. Marshalova.</i> An Institutional System to Manage the Socio-Economic Development of Regions	3
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Economic Issues of Regional Development

<i>Kazantsev, S.V.</i> Models for Assessing the Indicators of Protection of the Country and Its Regions	32
<i>Ageeva, S.D. and A.V. Mishura.</i> Institutional Factors to Assess the Spatial Development of Regional Banks	52
<i>Gluschenko, K.P. and M.A. Karandashova.</i> Price Levels Across Russian Regions	76
<i>Basareva, V.G. and N.N. Mikheeva.</i> Siberian Federal District: What Prevents Economic Growth	104
<i>Gulakova, O.I., Yu.S. Ershov, N.M. Ibragimov and T.S. Novikova.</i> Estimation of the Public Efficiency of the Infrastructure Project on the Example of the Second Branch of the Eastern Siberia – Pacific Ocean Oil Pipeline	126

Social Issues of Regional Development

<i>Sinita, A.L.</i> Fertility in the Regions of Russia: Convergence or Divergence	152
<i>Gavrilyeva, T.N. and E.A. Kolomak.</i> Analysis of Changes in the Settlement System of Yakutia	174

**Regional and Interregional Aspects
of Structural and Investment Policy**

<i>Vazhenin, S.G. and I.S. Vazhenina.</i> Competitive Cooperation of Territories as an Economic Reality	191
<i>Khalimova, S.R.</i> Estimating Relation Between Innovative Development of Large Companies and Their Efficiency	210
<i>Kuznetsov, S.V. and S.S. Lachininskii.</i> The Spatial Transformation of the Northwestern Macro-Region in the Post-Soviet Period	229
<i>Dolzhenko, R.A.</i> Prospects Study of Using Crowdsourcing in Managing the Region	248

Environmental and Economic Issues of Regional Development

<i>Bychkov, I.V., V.M. Nikitin and I.I. Maksimova.</i> Hydropower Projects in the Mongolian Part of the Selenga River Transboundary Basin: Possible Risks for the Russian Federation	269
<i>Burmatova, O.P. and T.V. Sumskeya.</i> Predicting Population Morbidity Under the Conditions of Air Pollution	287

Issues of Local Self-Government and Municipal Development

<i>Sidorova, O.S. and N.L. Mosienko.</i> Socio-Spatial Segregation of the City on the Example of the Residential Market in Novosibirsk	308
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Economics of Enterprises

<i>Markova, V.D. and S.A. Kuznetsova.</i> Value Orientation in the Concept of Strategic Management: Analyzing Practices of Russian High-Tech Companies	326
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A.S. Novoselov, A.S. Marshalova

AN INSTITUTIONAL SYSTEM TO MANAGE THE SOCIO-ECONOMIC DEVELOPMENT OF REGIONS

The article analyzes the existing system managing the regional and municipal development. It is shown that for many years this administration system has exhibited its inability to ensure the implementation of periodically stated strategic objectives for the development of the Russian economy and the execution of regional policy. The evidence for the current system's ineffectiveness is an almost complete absence of positive results in achieving these objectives and executing the defined priorities of economic development in regions and municipalities. We give the rationale for an integral institutional system to manage the strategic development of a region and its municipalities, providing means for designing necessary planning and forecasting documents and their further implementation. The administration system is presented as a set of interconnected mandatory subsystems, which include organizational structures (an institutional system), planning and forecasting documents, and a control mechanism (instruments of impact). We identify problems that the existing administration system is unable to resolve or solves ineffectively. The article also assesses the role that an institutional administration system plays in designing and carrying out strategic directions of region socio-economic development and provides recommendations on how to create an institutional system to manage the development of a region and its municipalities. We propose directions on forming an integral system to manage regional and municipal development, as well as present the basic elements of the state and municipal administration mechanism under the new conditions of socio-economic development that may serve as a foundation for advancing methodological and methodical aspects of regional administration in the Russian Federation.

Keywords: administration; region; municipality; institutional structure; modeling; strategic planning

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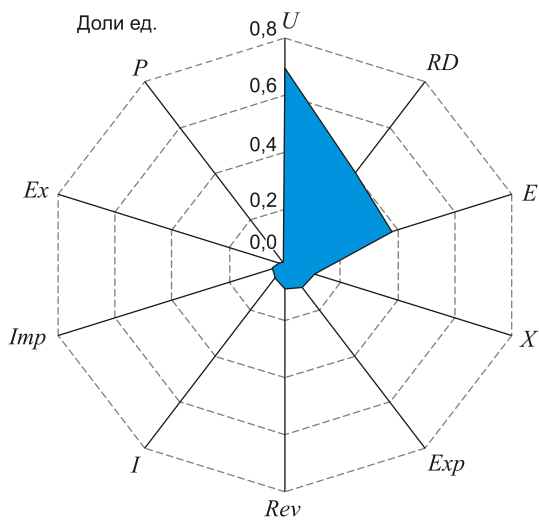
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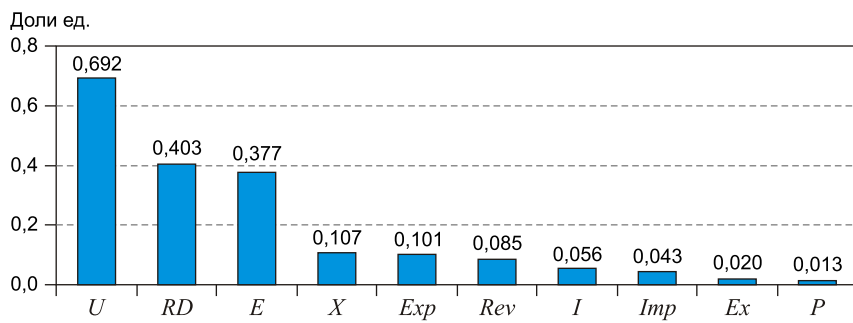
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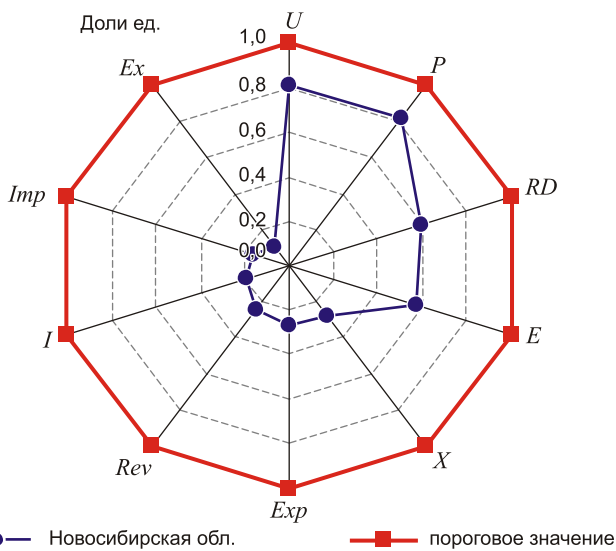
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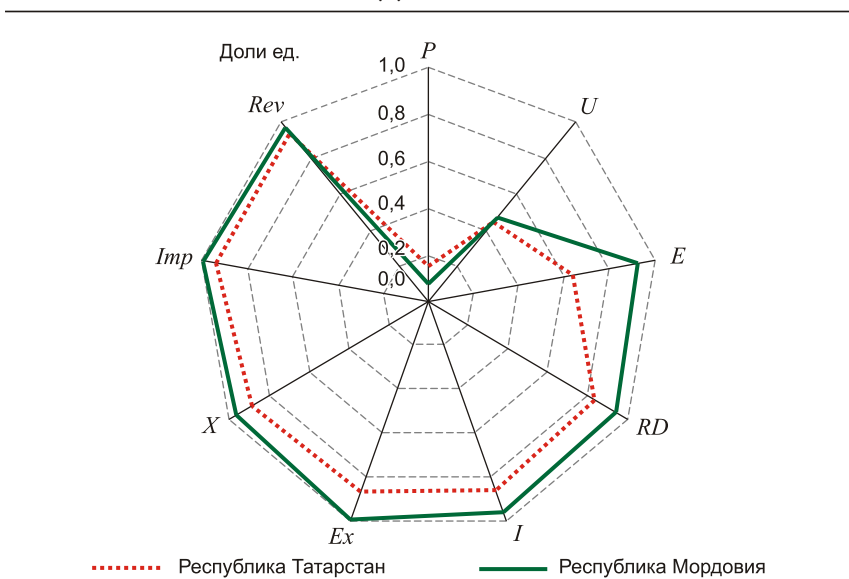
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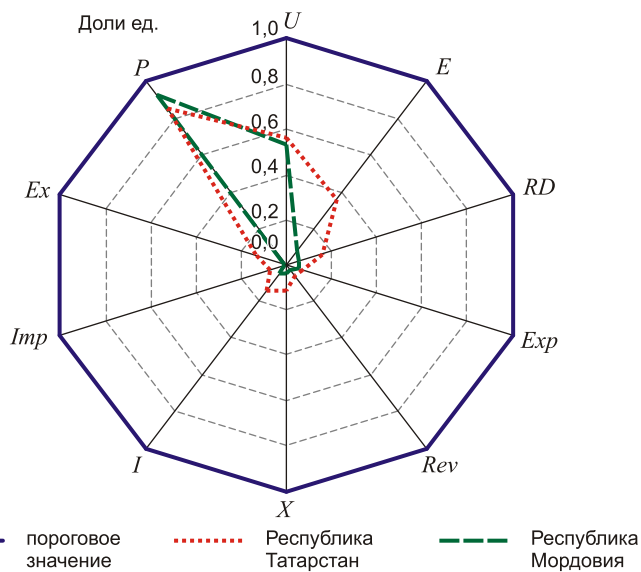
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S.V. Kazantsev

MODELS FOR ASSESSING THE INDICATORS OF PROTECTION OF THE COUNTRY AND ITS REGIONS

The paper considers three methods for estimating the security levels of the country and its regions. The work is timely and important as a response to several strategic documents on transport, economic, food, and information security recently adopted in the Russian Federation. Our analysis of methods used in practical calculations of security levels is built according to the following scheme. First, we fixate an object which security is to be estimated, then define the main notions used by the method developers and determine indicators applied in estimation. Finally, we discuss ways to normalize these indicators and formulas to calculate an integral indicator that would generalize a group of indicators or the indicators of an object as a whole, and show their advantages and disadvantages. The conclusion is made that all the considered approaches can be helpful in estimating the levels of economic security of Russia and its federal subjects. Their comparison allowed identifying the main assessment stages, which are as follows: determination of a set of initial indicators, their quantification, normalization, calculation of the generalizing indicators for groups of normalized indicators, subjects of the Russian Federation, and the whole country.

Keywords: security; protection; assessment of security level; generalizing (integral) indicator; region

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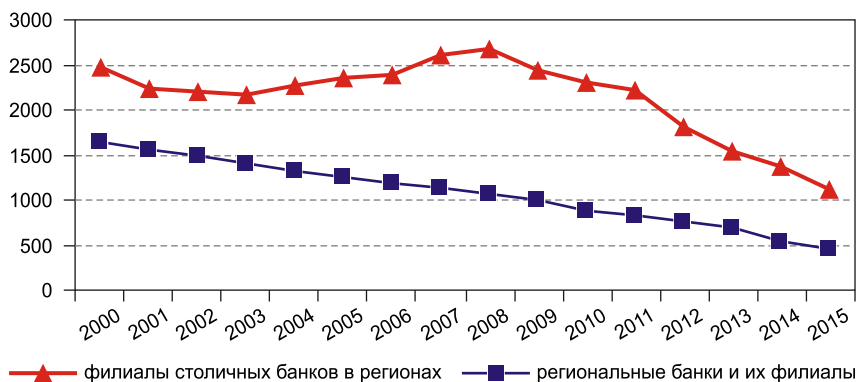
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Legal Structure and Security of Property Rights
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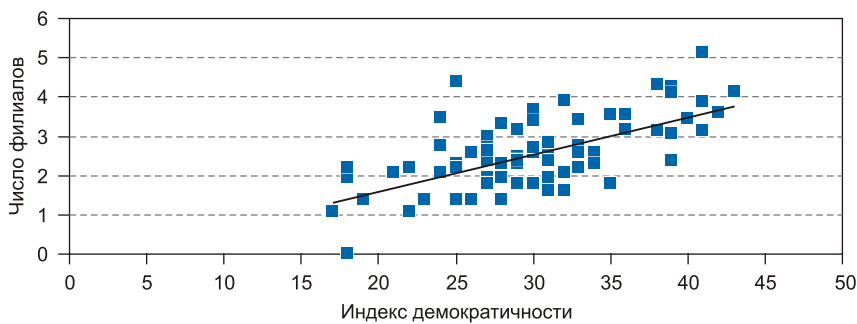
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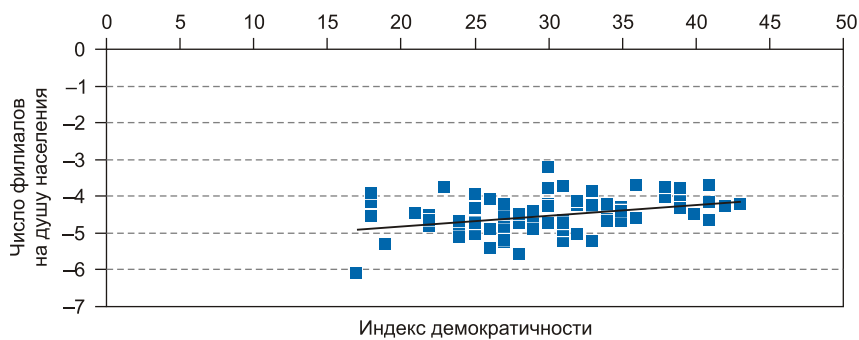
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	2000–2009	2010–2013	2000–2013
	0,95*** (0,07)	0,91*** (0,16)	0,93*** (0,07)
	0,66*** (0,05)	0,63*** (0,09)	0,65*** (0,04)
	–1,12*** (0,25)	–1,11** (0,45)	–1,09*** (0,22)
1990 . 10 .) -	0,45*** (0,07)	0,63*** (0,13)	0,49*** (0,06)
	0,69*** (0,17)	0,48* (0,27)	0,63*** (0,15)
-	1,11*** (0,15)	1,36*** (0,24)	1,17*** (0,13)
–	0,41*** (0,08)	0,17 (0,13)	0,34*** (0,07)
	0,31*** (0,03)	0,20*** (0,05)	0,28*** (0,02)
	–1,15*** (0,27)	–1,48*** (0,44)	–1,23*** (0,23)
	–0,17*** (0,04)	–0,12* (0,07)	–0,15*** (0,04)
	–7,35 (1,04)	–6,40 (1,77)	–6,76 (0,90)
	729	282	1011
	74	72	74
R^2	0,64	0,57	0,63

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	2000–2009	2010–2013	2000–2013
	0,35*** (0,04)	0,42*** (0,07)	0,37*** (0,04)
	0,74*** (0,02)	0,76*** (0,03)	0,75*** (0,01)
	0,47*** (0,10)	0,93*** (0,21)	0,60*** (0,10)
	0,01 (0,08)	0,45*** (0,15)	0,12* (0,07)
-	-0,46*** (0,06)	-0,09 (0,09)	-0,36*** (0,05)
-	0,00 (0,04)	0,47*** (0,07)	0,13*** (0,04)
	-0,06*** (0,01)	-0,03* (0,03)	-0,05*** (0,01)
	0,06*** (0,01)	0,03 (0,03)	0,05*** (0,01)
	-3,05 (0,27)	-5,72 (0,58)	-3,68 (0,26)
	750	300	1050
	75	75	75
R ²	0,88	0,89	0,88

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S.D. Ageeva, A.V. Mishura

INSTITUTIONAL FACTORS TO ASSESS THE SPATIAL DEVELOPMENT OF REGIONAL BANKS

The article analyzes changes in the spatial distribution of regional banks and branches of Moscow and regional banks in Russia over the period of 2000–2016. It has been established that the differences in bank concentration around the subjects of the Russian Federation are related to their institutional characteristics and not only to their economic potential. We provide the results of a quantitative evaluation of the effect that these factors exert on the dynamics of the number of regional banks and branches of banks. The calculations also show that the localization of regional banks and branches of Moscow banks varies by periods: from 2000 to 2009 and from 2010 till present. Before 2009, regional banks were more numerous in regions with republican status, relatively independent regional authorities, and prominent national and ethnic characteristics; they based their operations on the local labor market and educational potential of the population. Since 2010, the local institutional environment has become worse at protecting the regional banking network from Moscow banks. Republican status and local conditions no longer hamper the expansion of Moscow banking networks as much as they used to before.

Keywords: institutions; institutional factors; regional banks; Moscow banks; Russian regions; republics

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$$S_i = \sum_{j=1}^m w_j \frac{p_{ij}}{p_{0j}}, \quad (1)$$

$p_{ij} -$ $j-$ $($ $i-$ $; p_{0j} -$
 $j-$ $($ $); m -$ $; w_j -$

$, p_{ij}(t): p_{ij} = (p_{ij}(1) + \dots + p_{ij}(12)) / 12;$
 $p_{ij}(t)$ $t.$

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$$S_r = \sum_{j=1}^m w_j \frac{1}{p_{0j} i} \frac{n_j p_{ij}}{C(r)} = \sum_{i \in C(r)} n_i \sum_{j=1}^m w_j \frac{p_{ij}}{p_{0j} i} = \sum_{i \in C(r)} n_i S_i. \quad (2)$$

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	2009	2010	2011	2012	2013	2014	2015
-	266	266	271	270	271	272	276
. , %	74,2	73,7	75,0	75,5	75,3	77,0	78,0
. , %	227,7	222,2	209,6	206,7	201,9	189,0	175,0
/	3,1	3,0	2,8	2,7	2,7	2,5	2,2
	99,8	101,6	101,3	101,1	100,3	100,7	100,2
	93,9	95,8	95,8	95,4	94,6	96,0	96,0
	20,9	20,2	18,9	18,7	18,1	16,6	15,4
, %	10,0	9,7	9,1	9,1	8,9	8,3	7,8

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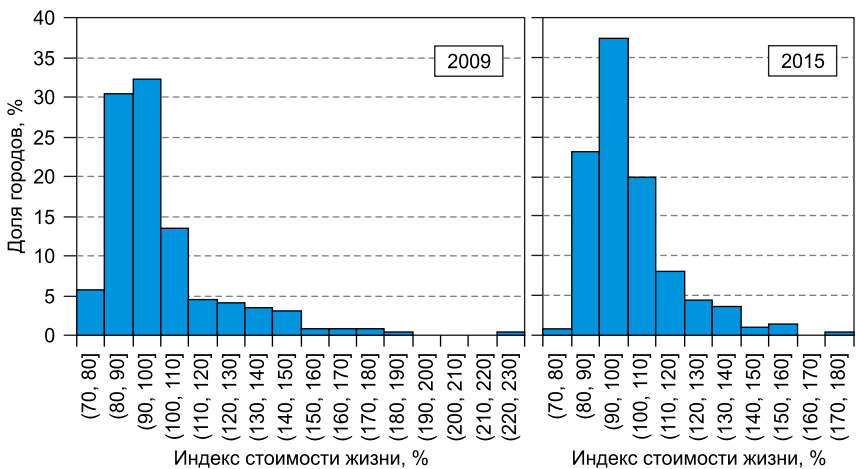
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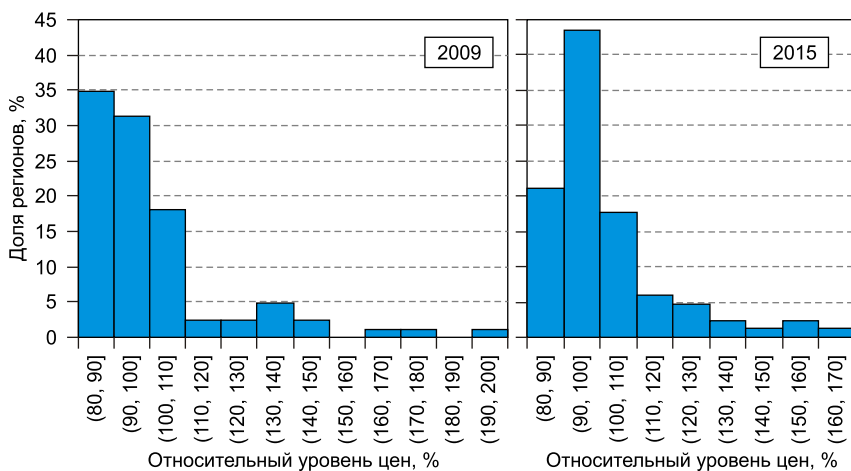
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()	2009	2010	2011	2012	2013	2014	2015
.	82,1	83,4	84,4	83,6	84,4	87,3	86,7
.	89,4	90,3	90,7	90,1	90,9	94,9	94,6
.	94,7	96,7	97,1	97,0	96,7	99,2	99,5
.	94,3	96,0	95,6	91,7	89,4	91,9	92,8
.	94,4	95,8	96,8	97,2	96,5	98,7	98,9
.	91,8	92,7	92,6	92,3	93,0	97,7	98,6
.	89,2	91,7	92,8	93,4	92,1	91,9	92,0
.	88,4	88,4	87,8	87,3	85,8	86,6	86,6
.	89,7	90,5	89,6	88,8	87,6	89,1	89,1
.	104,6	106,6	106,3	105,8	107,4	108,1	107,8
.	83,0	84,8	85,7	85,2	85,2	87,9	89,1
.	97,0	97,1	96,3	95,9	94,4	92,4	93,4
.	94,3	97,6	98,0	98,1	97,5	101,6	101,9
.	86,3	87,6	88,9	89,2	87,2	88,3	89,5
.	100,5	100,3	99,6	100,9	99,9	99,5	99,6
.	89,9	91,4	90,6	90,9	90,3	92,6	94,6
.	92,3	93,9	94,6	96,0	96,5	98,1	100,1
.	124,0	126,7	126,1	127,5	128,9	126,0	127,0

()	2009	2010	2011	2012	2013	2014	2015
	97,3	100,6	102,8	102,5	102,8	104,3	105,3
	113,6	114,0	112,4	111,0	110,8	110,3	110,3
	107,5	111,3	111,8	110,8	109,9	108,6	109,7
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	174,3	168,4	167,9	163,1	155,7	156,0	154,0
	105,3	109,4	109,8	108,9	108,1	106,7	107,9
	102,5	104,2	105,6	105,4	104,4	104,3	104,4
	105,0	103,7	101,8	101,8	99,7	100,1	101,1
	98,6	102,5	101,1	101,7	102,2	102,4	102,1
	125,2	127,0	123,5	122,3	118,6	120,0	119,7
	91,9	94,9	93,7	93,3	93,4	92,9	92,5
	91,4	93,5	94,7	95,1	96,4	98,2	99,2
-	107,3	108,7	107,8	108,1	109,0	108,0	108,0
	90,9	91,7	90,9	91,0	89,5	92,0	93,0
	83,9	85,7	86,2	86,4	86,9	88,4	88,5
	96,1	99,0	95,5	94,5	94,7	100,2	100,9
	89,2	90,0	90,8	90,2	89,8	91,0	93,0
	90,6	92,0	91,8	91,9	90,4	89,5	92,5
	96,2	97,7	97,4	97,4	97,3	99,4	98,7
	87,8	89,8	90,8	91,7	91,3	90,3	91,4
	89,7	92,1	90,3	89,3	86,2	84,0	85,8
-							
	81,2	82,4	82,6	84,2	86,3	89,8	90,6
-							
	86,0	89,4	90,2	90,3	91,2	93,7	94,2

()	2009	2010	2011	2012	2013	2014	2015
—	84,0	87,2	87,4	88,0	87,7	91,0	90,0
	90,8	96,9	97,6	97,2	94,7	97,1	98,9
	96,9	99,5	99,1	96,7	93,0	93,6	93,5
H	87,2	90,4	91,0	89,6	89,4	91,1	92,7
	83,5	86,0	86,5	85,8	85,4	87,7	88,8
	83,9	87,9	89,1	89,1	88,0	89,5	89,4
	83,2	86,6	87,1	87,7	90,2	91,9	91,0
	85,0	87,8	88,5	88,9	89,8	92,3	92,7
	86,4	88,2	88,6	87,9	87,6	88,5	88,5
	102,9	103,8	103,1	103,1	101,5	100,4	98,6
	95,0	96,1	97,8	96,5	96,8	95,1	94,9
	97,7	98,1	98,5	99,0	99,0	101,4	100,8
	86,1	87,1	87,9	87,7	87,8	88,3	89,0
	86,7	89,0	89,1	87,4	86,3	87,4	87,7
	103,8	102,1	101,7	101,5	100,1	98,1	98,1
	86,7	88,3	88,3	88,1	88,8	88,4	88,6
	87,0	88,3	89,0	89,0	90,2	90,5	91,7
	91,3	93,6	94,5	95,1	94,0	95,9	96,7
	103,2	105,6	106,0	106,1	105,1	102,4	102,6
	119,5	122,5	120,9	119,1	117,2	114,0	112,4
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-	131,7	132,1	130,3	128,0	126,0	121,4	120,7
-	134,2	146,1	140,4	138,0	134,3	132,0	127,6
	102,5	104,2	104,7	103,5	102,7	100,9	99,8
	88,3	89,3	90,8	90,9	91,4	90,7	91,2

()	2009	2010	2011	2012	2013	2014	2015
	107,2	108,9	103,3	104,7	104,1	110,0	110,0
	96,0	98,2	99,2	100,4	98,9	98,8	99,5
	97,0	99,3	99,5	99,5	98,5	97,1	97,0
	94,2	97,0	96,3	95,3	97,1	97,0	93,9
	88,1	89,0	88,3	87,2	87,4	87,3	87,6
	98,1	101,5	101,7	101,7	100,7	97,8	98,6
	105,4	106,9	105,8	107,5	108,1	104,4	104,1
	96,2	98,5	98,0	98,1	98,1	94,9	95,2
	85,2	87,2	86,9	87,7	89,7	88,7	87,9
	101,1	103,0	101,8	101,7	102,5	101,3	101,1
	85,5	84,9	83,5	83,5	84,3	85,3	85,2
	98,5	99,7	99,7	99,6	99,7	98,6	98,3
()	131,5	130,5	130,1	131,2	129,1	127,6	125,4
	167,9	170,4	166,3	166,0	161,1	164,0	159,0
	116,2	116,9	116,7	117,4	117,0	117,4	118,6
	131,7	133,4	133,4	134,2	131,7	128,5	130,4
	105,8	108,1	109,3	110,0	107,5	108,8	109,4
	142,0	142,1	142,3	144,8	143,9	141,8	141,0
	144,0	143,1	141,6	139,0	135,2	135,8	131,1
	108,3	110,7	111,8	113,8	114,7	111,0	112,0
	199,1	192,7	183,3	184,3	180,9	170,4	160,6
	—	—	—	—	—	—	89,2
	—	—	—	—	—	—	84,0

	2009	2010	2011	2012	2013	2014	2015
· , %	81,2	82,4	82,6	83,5	84,3	84,0	84,0
· , %	199,1	192,7	183,3	184,3	180,9	170,4	160,6
/	2,5	2,3	2,2	2,2	2,1	2,0	1,9
	100,8	102,5	102,1	102,0	101,3	101,6	101,3
	94,7	97,0	97,1	96,7	96,5	97,7	98,1
	21,0	20,3	19,3	19,1	18,2	17,1	16,0
, %	9,5	9,2	8,8	8,8	8,5	7,9	7,6



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$S_r(t) = P_r(t) / P_0(t)$. (3)

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$$: P_r = (P_r(1) + \dots + P_r(12)) / 12 -$$

(3), $\quad -$

$$: S_r = (P_r(1) / P_0(1) + \dots + P_r(12) / P_0(12)) / 12.$$

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$$(S_r - S_r) / S_r,$$

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	2009	2010	2011	2012	2013	2014	2015
·, %	80,9	80,8	80,6	79,9	80,4	81,1	78,3
·, %	196,5	187,1	174,0	179,6	175,0	167,1	167,6
/	2,4	2,3	2,2	2,2	2,2	2,1	2,1
	101,3	101,0	101,3	101,6	101,0	101,3	100,5
	94,2	93,4	94,7	94,7	94,9	95,8	95,2
	23,1	21,8	20,2	20,4	19,4	17,8	17,0
, %	10,7	10,2	9,6	9,7	9,3	8,4	8,2

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	, %							
	2009	2010	2011	2012	2013	2014	2015	2009–2015
	–7,6	–10,0	–10,7	–10,5	–9,6	–8,2	–8,9	–10,7
	14,2	11,7	11,6	11,5	11,5	12,1	13,7	14,2
	0,3	–1,6	–0,9	–0,5	–0,4	–0,3	–0,8	–0,6
	3,8	3,5	3,3	3,3	3,4	3,0	3,2	3,4
	2,9	3,1	2,7	2,6	2,8	2,3	2,4	2,7
	2,5	2,2	2,2	2,1	2,1	1,9	2,2	2,2

$$|S_r - S_r| / S_r.$$

2009–2015

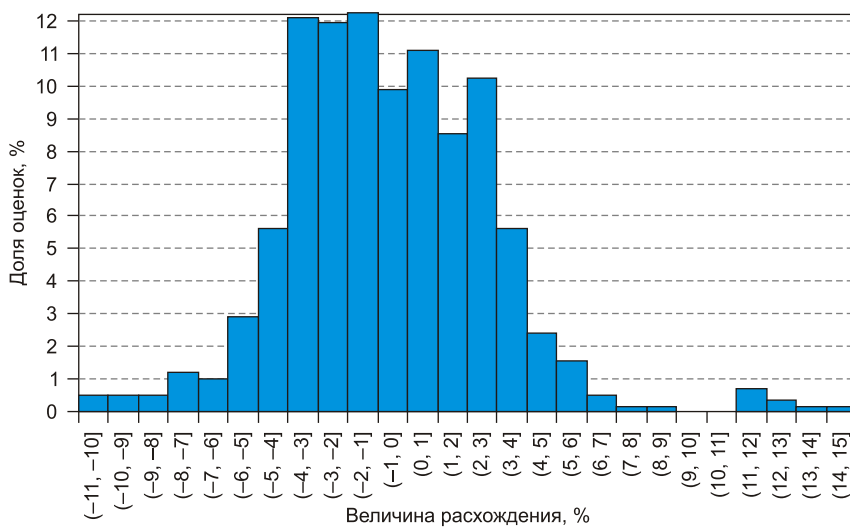
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()	2009	2010	2011	2012	2013	2014	2015
.	102,0	107,5	107,2	111,6	108,4	104,7	106,5
.	76,0	78,0	81,4	83,5	85,5	83,6	87,7
.	67,6	70,7	70,9	72,1	74,9	74,7	76,7
.	75,3	76,3	80,1	88,9	95,2	100,0	107,4
.	58,6	61,2	64,6	71,0	72,5	74,4	75,3
.	86,3	88,1	91,2	96,8	96,2	92,1	89,6
.	71,0	76,6	75,6	73,1	73,6	75,7	80,5
.	85,7	87,6	89,8	93,1	93,5	96,4	98,5
.	95,6	92,9	90,3	96,1	97,9	102,1	102,6
.	113,5	112,0	111,8	124,5	117,6	116,4	117,8
.	77,9	81,5	83,3	85,0	82,6	81,9	84,7
.	73,1	75,4	73,9	79,3	81,0	85,7	85,2
.	79,1	78,6	78,4	80,3	79,1	77,2	78,2
.	82,1	82,0	82,0	84,2	87,7	91,3	92,7
.	71,8	72,9	72,2	73,8	73,8	74,6	78,4
.	86,9	88,6	90,1	91,6	89,2	89,6	92,4
.	86,1	81,4	78,9	83,5	84,4	87,7	89,3
.	191,3	183,4	182,7	165,3	164,1	155,8	155,2
.	87,0	84,1	82,1	84,3	80,6	79,2	80,8
.	104,7	103,0	102,4	104,9	102,1	100,7	99,9
.	96,5	92,9	92,3	89,9	92,2	97,6	97,7
:	166,7	163,7	156,6	164,6	164,1	153,5	152,7
.	92,3	89,0	88,8	85,9	88,4	94,6	94,8

()	2009	2010	2011	2012	2013	2014	2015
.	70,7	71,5	71,3	74,6	75,8	78,7	81,4
.	83,3	81,6	79,8	82,3	79,9	83,2	82,0
.	75,3	76,2	75,8	76,1	76,1	73,6	85,0
.	105,6	99,9	98,6	101,8	107,0	102,5	99,4
.	86,2	86,7	87,2	90,2	88,4	91,9	91,7
.	74,1	72,2	72,1	73,8	71,2	71,5	70,7
-	118,9	120,5	116,4	110,9	111,2	115,8	122,1
	68,8	70,7	75,6	80,8	79,8	86,3	79,7
	49,1	47,8	49,3	50,8	50,2	50,5	53,2
	84,7	90,0	94,8	98,8	105,0	103,5	102,9
.	86,3	86,2	85,0	84,9	85,0	87,7	85,4
.	81,9	78,9	76,1	75,1	75,0	76,7	78,7
.	78,8	79,1	79,1	80,1	83,2	84,6	88,7
	89,4	92,1	96,9	97,3	91,7	93,4	97,0
	52,8	55,2	61,6	59,4	61,9	61,5	51,4
-	72,8	72,3	73,6	70,2	68,4	66,6	68,5
-	63,3	64,2	62,7	63,8	62,0	61,9	62,9
-	70,3	79,8	75,8	79,1	78,2	78,4	80,5
...	65,2	69,2	67,7	70,0	73,4	75,1	75,1
	68,7	69,0	70,1	76,1	82,0	83,1	80,3
	109,4	102,1	100,7	102,2	103,1	102,7	99,3
	65,2	63,4	63,0	62,9	65,6	67,3	65,9
	67,2	67,8	64,5	63,2	63,3	64,9	64,6

()	2009	2010	2011	2012	2013	2014	2015
H	113,1	112,2	111,8	117,9	111,9	116,9	114,2
	77,0	78,0	78,6	80,9	80,1	82,7	88,9
	65,7	66,1	65,6	67,4	67,2	67,9	69,2
	103,4	100,8	99,5	97,5	99,0	101,5	109,7
	70,1	73,2	72,2	74,7	71,8	77,0	78,2
	87,8	88,6	89,6	94,5	95,5	99,2	101,3
	82,6	82,1	81,5	81,2	81,8	84,5	86,3
	77,9	76,6	76,5	78,4	79,6	80,8	79,7
	102,8	104,5	103,0	104,8	103,5	95,7	90,8
	71,6	72,6	71,4	69,8	69,6	73,1	75,2
	73,2	78,4	77,4	79,2	79,5	85,7	82,2
.	78,8	76,1	73,1	73,1	72,1	70,8	68,9
.	113,1	110,9	113,0	113,1	113,8	113,1	111,9
.	137,3	123,8	122,2	121,0	119,8	121,7	121,0
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-	144,7	129,3	125,3	122,2	120,2	123,1	122,0
-	177,2	156,5	160,3	164,0	166,7	167,1	163,5
.	102,2	95,5	95,3	94,3	92,9	94,6	96,6
.	101,9	99,3	97,9	93,8	92,3	92,0	88,7
	61,2	65,6	64,5	58,8	54,7	56,1	54,7
	79,9	76,6	76,2	75,9	81,1	81,4	84,3
	61,3	53,9	53,0	52,0	52,8	52,2	51,5
	67,3	69,6	71,1	72,4	71,0	68,3	72,8
	66,3	65,4	68,2	67,2	70,5	76,0	79,3
	76,6	73,8	75,6	74,3	76,2	75,6	77,2

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()	2009	2010	2011	2012	2013	2014	2015
	95,5	90,1	91,6	90,2	88,9	85,6	85,3
	85,6	80,9	78,7	78,2	76,4	76,7	77,1
	95,4	92,8	92,2	90,9	84,7	82,0	81,1
	88,5	83,3	86,2	87,7	85,1	82,2	77,8
	97,3	94,5	99,4	100,5	97,8	101,6	100,1
	83,7	79,7	79,7	78,0	79,0	78,7	80,1
()	95,3	93,3	94,8	94,2	94,2	96,6	99,9
	84,8	83,6	83,8	82,4	84,7	81,3	82,2
	78,9	78,1	79,0	79,5	80,3	87,0	95,1
	89,6	88,9	85,7	82,5	86,1	88,9	95,6
	73,8	69,9	78,3	85,4	88,6	88,6	89,8
	103,1	103,2	103,0	108,9	113,8	116,5	114,4
	116,5	113,3	109,7	101,4	114,1	118,6	123,3
	74,6	73,1	71,1	69,8	68,7	71,2	71,2
	99,9	104,4	113,0	113,4	112,4	121,1	118,1
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	2009	2010	2011	2012	2013	2014	2015
/	41,2	41,0	42,5	43,9	43,6	44,7	44,1
	290,6	275,7	262,9	268,4	255,6	239,5	235,1
	7,1	6,7	6,2	6,1	5,9	5,4	5,3
	90,9	90,8	90,6	91,3	91,0	92,0	91,8
	78,1	77,5	77,2	79,5	79,6	82,1	83,0
	43,7	40,9	39,5	38,8	38,0	36,2	34,8
	21,6	20,1	19,6	19,3	19,2	18,4	18,2
, %							
/	49,1	47,8	49,3	50,8	50,2	50,5	51,4
	191,3	183,4	182,7	165,3	166,7	167,1	163,5
	3,9	3,8	3,7	3,3	3,3	3,3	3,2
	87,5	86,3	86,5	87,5	87,8	88,7	88,9
	82,9	81,4	80,1	82,5	83,2	84,6	85,2
	24,4	22,2	21,7	21,5	21,5	20,9	20,9
	13,6	12,7	12,4	12,5	12,4	12,2	12,3
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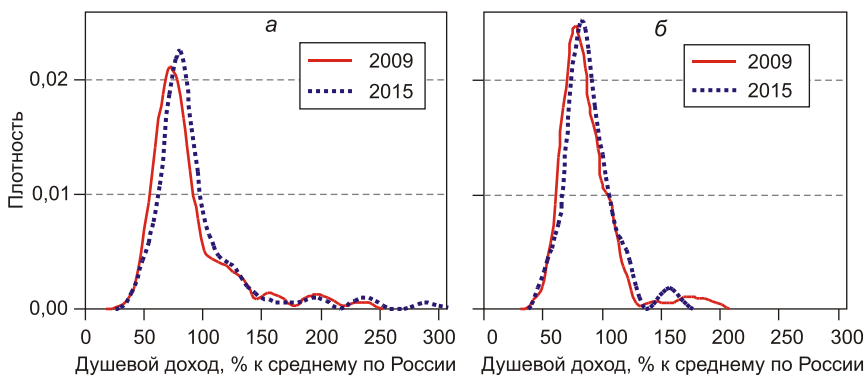
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2. . . // . – 1924. – 9-10. – . 64–71.
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 e-mail: mintandberries28@mail.ru).

DOI: 10.15372/REG20170204

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K.P. Gluschenko, M.A. Karandashova

PRICE LEVELS ACROSS RUSSIAN REGIONS

Based on price levels (cost-of-living indices) across Russian cities, the article computes regional price levels relative to the Russian average over 2009–2015. A regional price level is defined as a weighted average over region's cities where there is a statistical observation of consumer prices. Shares of the population in relevant cities (as at the beginning of year) serve as the weights. We compare the obtained results with approximate estimates of regional price levels that are applied in many publications. These estimates are based on the cost of the fixed basket of goods and services for cross-regional comparison of consumer purchasing power. The comparison makes it possible to conclude that the approximate method provides an adequate accuracy, as 90% of deviations fall into the range of $\pm 5\%$. Regional price levels obtained are applied to estimating real (i.e. comparable between regions) incomes per capita relative to the national average over 2009–2015.

Keywords: cost-of-living index; spatial price index; fixed basket of goods and services; real income

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	2005	2014	2015
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	13,2	8,9	8,9

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. 2016. , 2016. – URL: http://www.gks.ru/wps/wcm/connect/rosstat_main/rosstat/ru/statistics/publications/catalog/doc_1138623506156 ;

2007–2014 . , 2015. – URL: http://www.gks.ru/bgd/regl/b15_15/Main.htm ;

2017. – URL: http://www.gks.ru/wps/wcm/connect/rosstat_main/rosstat/ru/statistics/accounts/#).

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	2004		2014		2015	
« »	38,0	45,7	32,0	38,4	33,7	41,1
	31,7	37,0	27,0	32,5	28,2	34,8
« »	56,6	49,1	64,3	57,5	62,7	54,6
	10,9	13,0	14,8	17,3	13,9	16,0

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. , 2015. – URL: http://www.gks.ru/bgd/regl/b15_15/Main.htm ;

. , 2017. – URL: http://www.gks.ru/wps/wcm/connect/rosstat_main/rosstat/ru/statistics/accounts/#).

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	64,7	67,0	67,3	62,4	67,4	61,1
:	23,2	16,9	21,1	18,7	23,1	19,6
	44,6	62,2	45,3	57,3	44,3	56,7
	27,5	16,8	28,4	19,7	27,1	19,5
**	—	—	19,3	19,0

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. 2016. , 2016. – URL: http://www.gks.ru/wps/wcm/connect/rosstat_main/rosstat/ru/statistics/publications/catalog/doc_1138623506156 ;

2007–2014 . , 2015. – URL: http://www.gks.ru/bgd/regl/b15_15/Main.htm ;

. , 2017. –

URL: http://www.gks.ru/wps/wcm/connect/rosstat_main/rosstat/ru/statistics/accounts/#.

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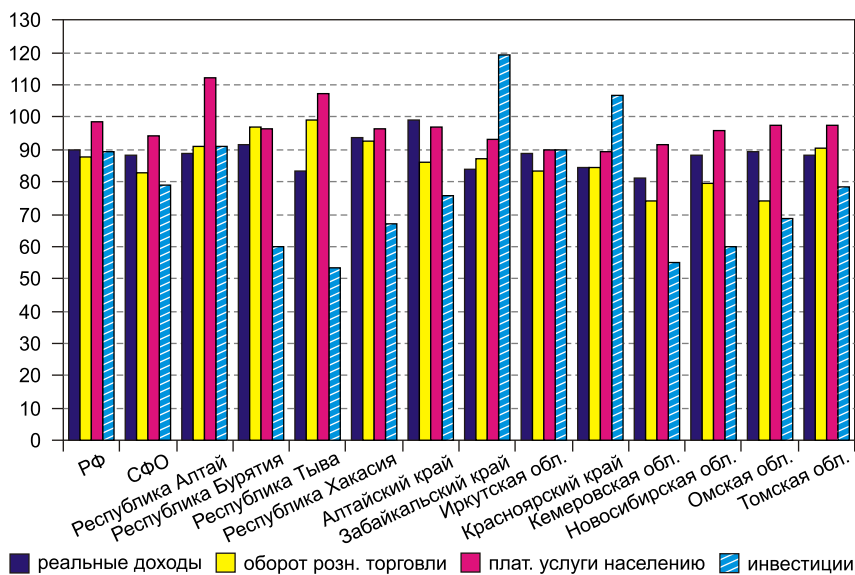
2015 ., — 94,8%,

2016 . 2015 . 98,1%,

— 99,7%⁸.

2016 . – URL: http://www.gks.ru/wps/wcm/connect/rosstat_main/rosstat/ru/statistics/publications/catalog/doc_1246601078438 .

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9 .: 2017 2018 2019 . 2016. – URL: http://economy.gov.ru/wps/wcm/connect/9dd9931d-3960-454c-a8db-ec6fc1ab4bfc/prognoz_2017_2019.pdf?MOD=AJPERES&CACHEID=9dd9931d-3960-454c-a8db-ec6fc1ab4bfc .

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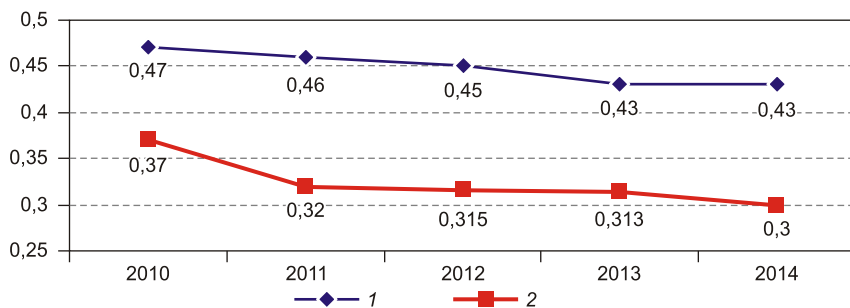
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	1083708	1114041	-30332	2,8
	17087	17142	-55	0,3
	51534	54062	-2528	4,9
	24475	23539	936	3,8
	26500	33686	-7186	27,1
	99465	94291	5173	5,2
	55572	55405	166	0,3
	223619	238822	-15202	6,8
	153146	152049	1097	0,7
	135618	141464	-5846	4,3
	145946	146691	-744	0,5
	83584	89146	-5562	6,7
	67157	67738	-580	0,9

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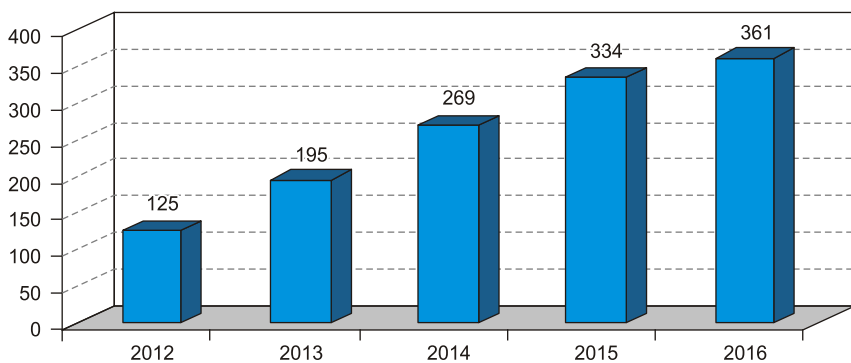
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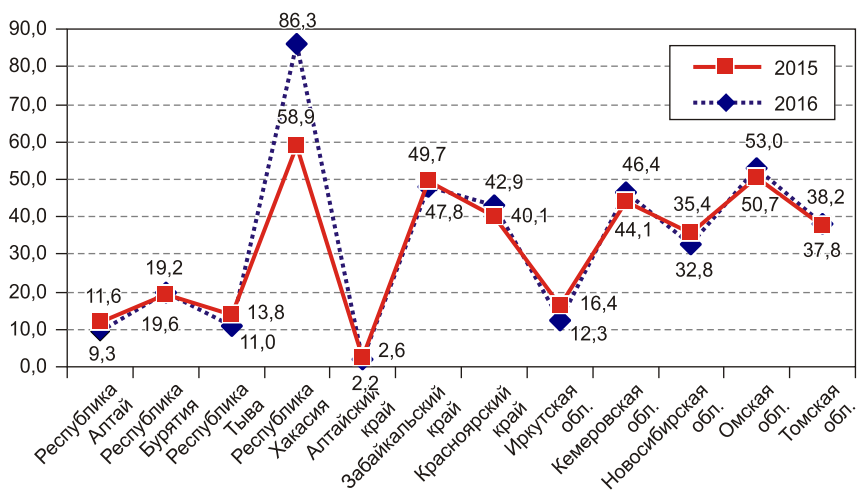
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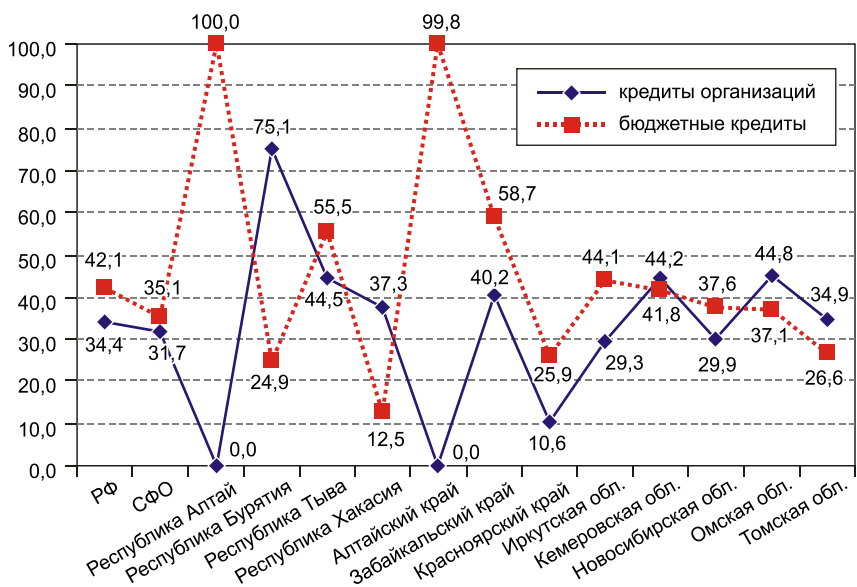
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	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016
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-	26,1	30,8	44,9	31,7	26,1	35,1	0,3	0,2	2,5	2,2

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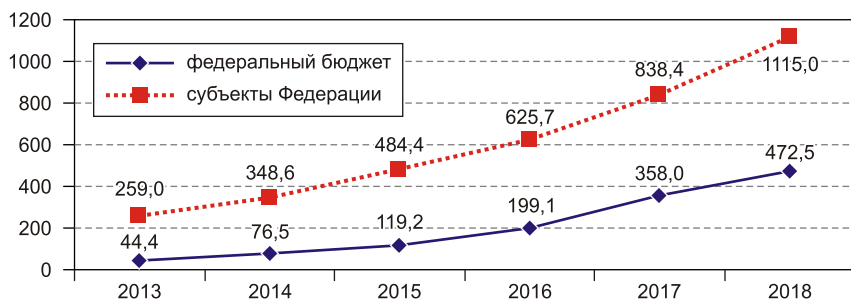
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Region: Economics & Sociology, 2017, No. 2 (94), p. 104–125

V.G. Basareva, N.N. Mikheeva

SIBERIAN FEDERAL DISTRICT: WHAT PREVENTS ECONOMIC GROWTH

The article considers the task of restoring economic growth in the Siberian Federal District (the SFD). It is shown that for the most indicators the regions in this area have worsened their positions over the period between 2014 and 2016. The district's shares in the regional structures of produced GRP, level of employment, and estimated fixed assets decreased. An emerging issue is a decline in the technological level of the industry. Local consumer market and investment in fixed assets experience greater losses than the rest of Russia. Having analyzed the dynamics of public debt and deficits of federal subjects' consolidated budgets, we conclude that the SFD regions do not have sufficient financial resources for effective policy actions to stimulate economic growth. The article gives recommendations on how to reduce the impact of the existing negative trends in different economic areas.

Keywords: Siberian Federal District; growth factors; spatial structure; consumer market; investment; consolidated budgets

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«Spatial development of Russia in the XXI century: nature, society and their
interaction» of the Presidium of the Russian Academy of Sciences*

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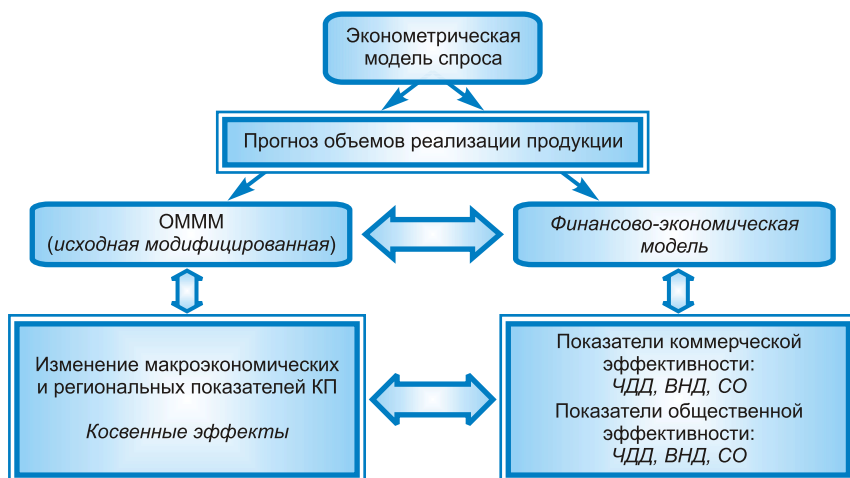
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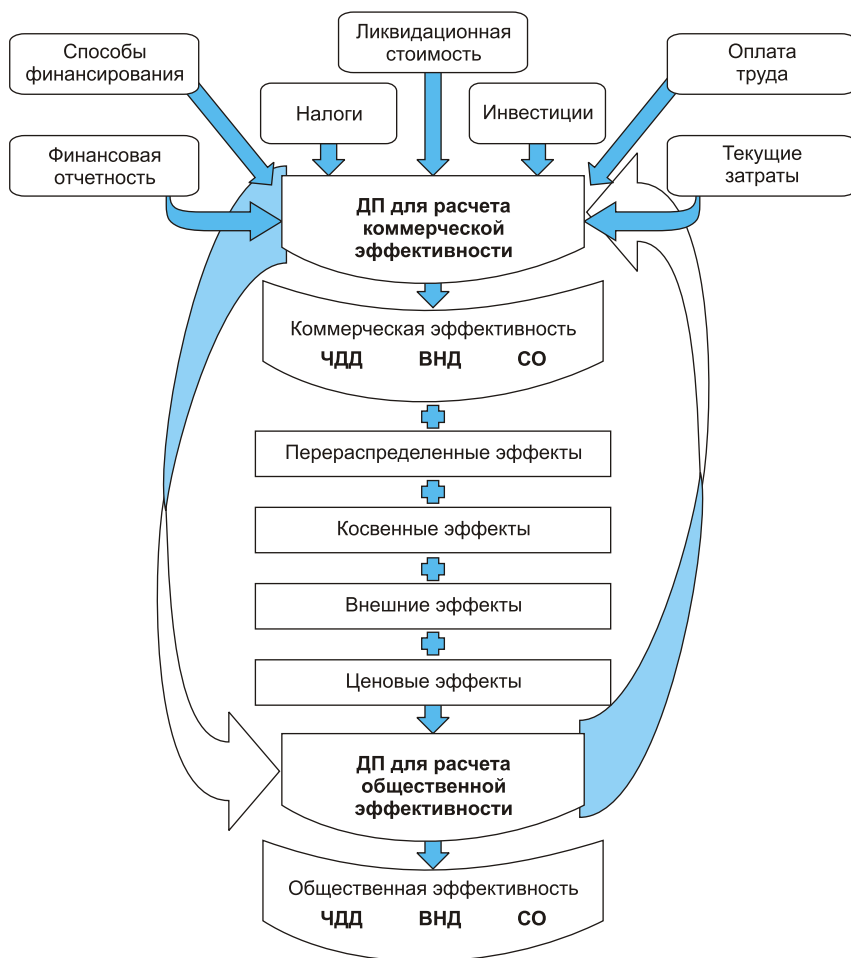
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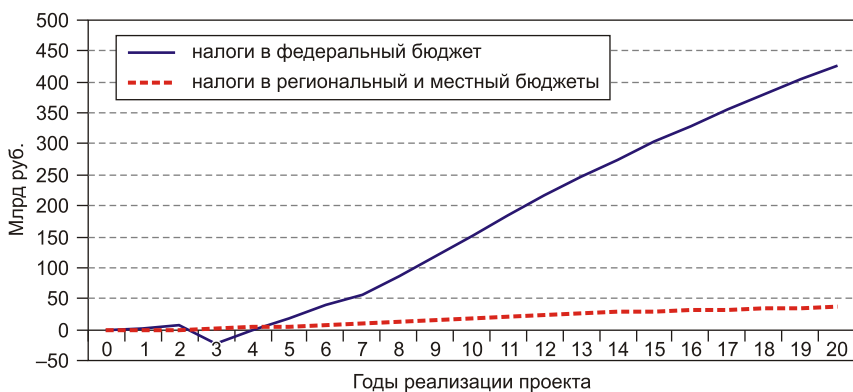
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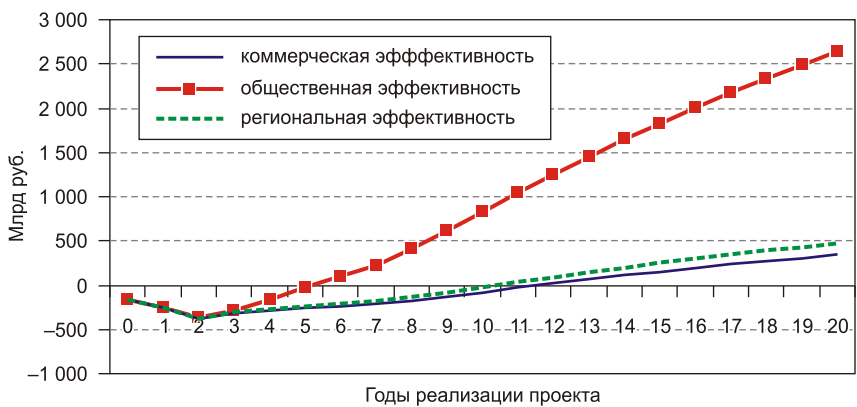
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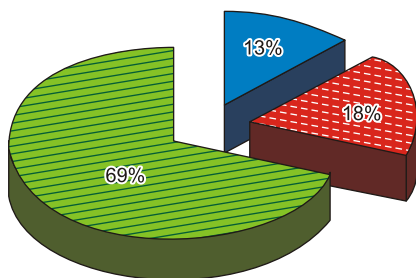
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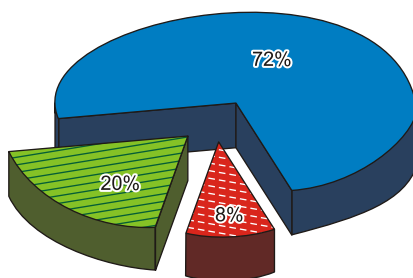
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Region: Economics & Sociology, 2017, No. 2 (94), p. 126–151

O.I. Gulakova, Yu.S. Ershov, N.M. Ibragimov, T.S. Novikova

**ESTIMATION OF THE PUBLIC EFFICIENCY
OF THE INFRASTRUCTURE PROJECT ON THE EXAMPLE
OF THE SECOND BRANCH OF THE EASTERN
SIBERIA – PACIFIC OCEAN OIL PIPELINE**

The article presents the results of research on the development and application of methodological tools for an integrated assessment of the impact that a large-scale infrastructure project has on the development of the regional and national economy. The methodological framework of this study is a combination of two major areas of analysis and evaluation of project efficiency: project analysis techniques and methodological approaches to studying the economy in view of spatial and cross-sectoral aspects while using an interregional input-output optimization model (OMMM). When assembled, these areas provide an estimate of indirect project efficiency, as well as obtain results in terms of the main macroeconomic indicators at the national and macro-re-

gional levels. We present the results of calculations carried out for the first time on a real project with reliable information in the framework of suggested approach to estimate the public efficiency of infrastructure projects. The article introduces a comprehensive assessment of the impact of ESPO-2 on the economy of Russia and the Far Eastern Federal District with regard to redistributive and indirect effects resulting from the project.

Keywords: infrastructure project; direct and indirect effects; interregional input-output model; commercial and public efficiency

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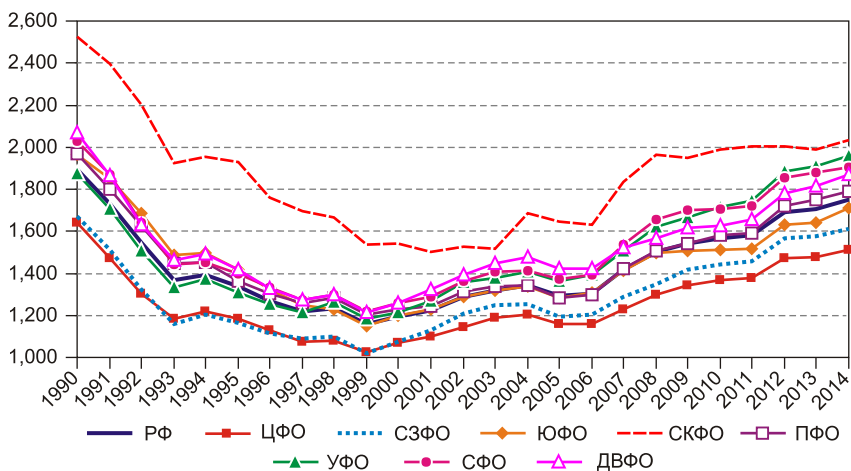
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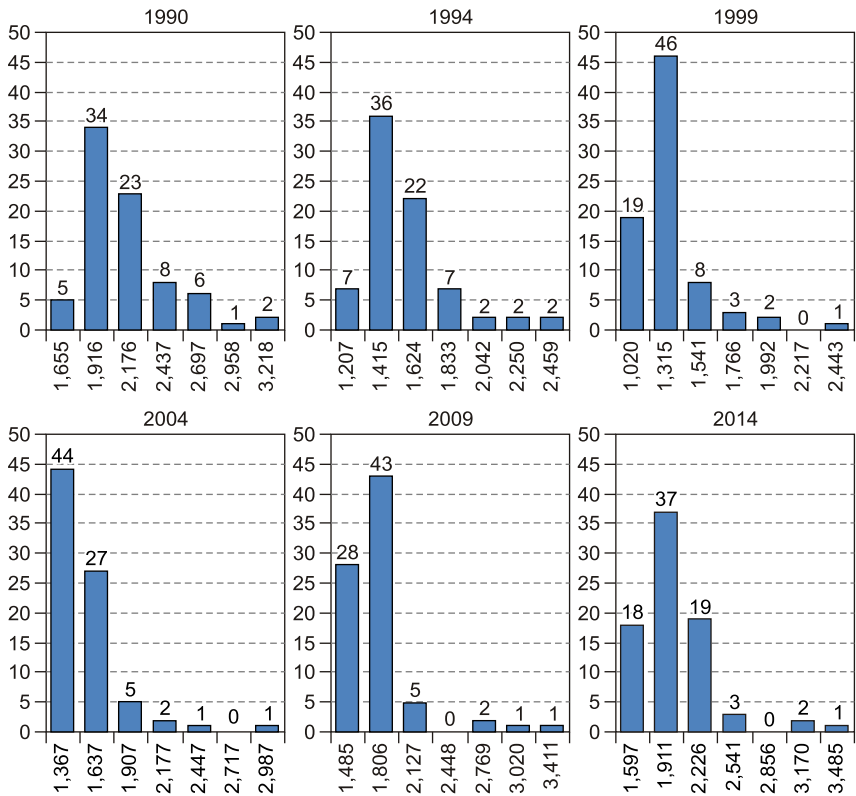
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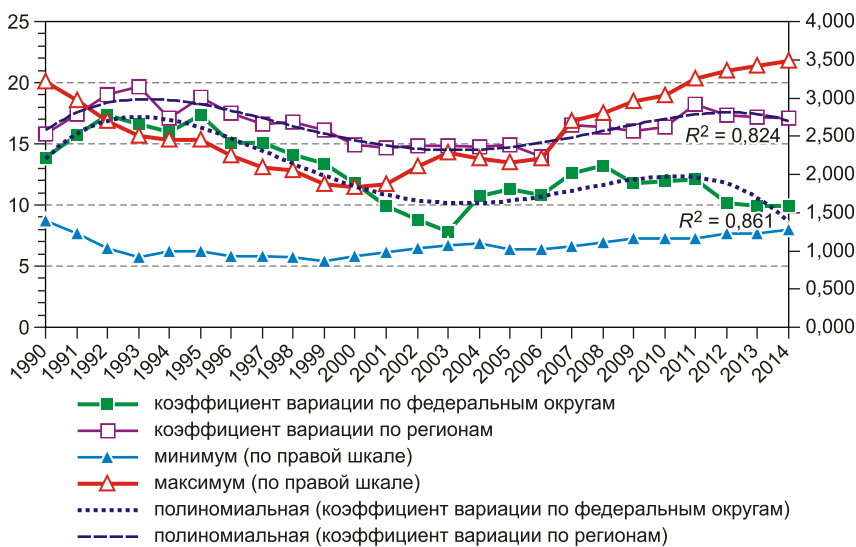
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2006–2014	const	–0,80932	0,00481	–168,2***	0,8723
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1990–2006	const	–0,01092	0,00245	–4,454***	0,2462
	l_v1990	–0,01767	0,00355	–4,982***	
1990–2007	const	–0,01106	0,00233	–4,736***	0,0768
	l_v1990	–0,00850	0,00338	–2,514**	
1990–2014	const	0,00234	0,00211	1,105	0,1070
	l_v1990	–0,00923	0,00306	–3,017***	
1999–2006	const	0,02223	0,00159	13,99***	0,2311
	l_v1999	–0,03364	0,00704	–4,779***	
1999–2007	const	0,02742	0,00146	18,83***	0,0520
	l_v1999	–0,01317	0,00645	–2,041**	
1999–2014	const	0,02922	0,00106	27,46***	0,0844
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1990–2006	const	−0,00395	0,00513	−0,7708	0,4403
	l_v1990	−0,03169	0,00893	−3,548***	
1990–2007	const	−0,00509	0,00472	−1,079	0,2843
	l_v1990	−0,02074	0,00823	−2,521***	
1990–2014	const	0,00994	0,00414	2,403	0,4311
	l_v1990	−0,02511	0,00721	−3,482***	
1999–2006	const	0,01941	0,00219	8,879***	0,2426
	l_v1999	−0,05106	0,02256	−2,264**	
1999–2014	const	0,02645	0,00125	21,14***	0,2284
	l_v1999	−0,02811	0,01292	−2,177**	
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1990–1990	const	−0,79862	0,00716	−111,5***	0,8433
	l_v1990	0,07998	0,01219	6,563***	
1999–2014	const	0,02953	0,00308	9,573***	0,6988
	l_v1999	−0,03692	0,01212	−3,046**	
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1999–2006	const	0,01013	0,00479	2,114	0,8117
	l_v1999	−0,03958	0,00953	−4,153**	
1999–2007	const	0,02837	0,00455	6,238***	0,8593
	l_v1999	−0,04469	0,00904	−4,942***	

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1999–2014	const	0,02771	0,00383	7,235***	0,8380
	l_v1999	–0,03465	0,00762	–4,549**	
2006–2014	const	0,04291	0,00430	9,980***	0,8214
	l_v2006	–0,03760	0,00782	–4,796***	
2007–2014	const	0,03436	0,00590	5,828***	0,7825
	l_v2007	–0,03764	0,00888	–4,241***	
1990–1999	const	–0,80722	0,01163	–69,41***	0,7264
	l_v1999	0,09590	0,01699	5,644***	
2006–2014	const	0,02377	0,00440	5,402***	0,3936
	l_v2006	0,04711	0,01688	2,791**	
1999–2006	const	0,02995	0,00474	6,320***	0,4614
	l_v1999	–0,04500	0,01838	–2,449**	
1999–2014	const	0,03313	0,00231	14,37***	0,6445
	l_v1999	–0,03185	0,00894	–3,563***	
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A.L. Sinitsa

FERTILITY IN THE REGIONS OF RUSSIA: CONVERGENCE OR DIVERGENCE

The article examines changes in fertility that took place in the regions and federal districts of Russia between 1990 and 2014. To estimate the changes, we used the σ -convergence and the β -convergence. Over the period under review, differences at the regional level increased and then decreased again due to the socio-economic peculiarities of Russia's development. At the federal districts level, the overall situation was similar except for less variation. There were no significant convergence models for the Ural and Siberian federal districts; the regions of the Northwestern and Volga federal districts were diverging; in other federal districts, the regions were converging. Although demographic policies greatly affected population behavior, we recognize a need for additional measures aimed at reducing differences between regions because of «clubs» of regions forming on fertility basis, which may have a negative impact on the socio-economic development of Russia. The article concludes with recommendations concerning the state demographic policy, namely for developing measures meant to change reproductive intentions in low-fertility regions.

Keywords: fertility; total fertility rate; Russian regions; convergence; inter-regional differentiation; public administration

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-	...	702	743	1495	1869	2046	2193	1842	1295
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()	...	489371	...	294059	152922	155290	153090
-	...	1163	1317	2372	2838	3045	3230	2940	2394
-	...	17,443	36,300	61,600	81,000	95,400	108,426	106,429	105,314
,	8,826	83,449	72,100	55,900	49,100	42,200	38,975	38,738	37,543
,	46,842								
,	55,667	100,892	108,400	117,500	130,100	137,600	147,401	145,167	142,857
1	2,593	5,134	6,348	6,881	7,619	8,058	8,632	8,502	8,366

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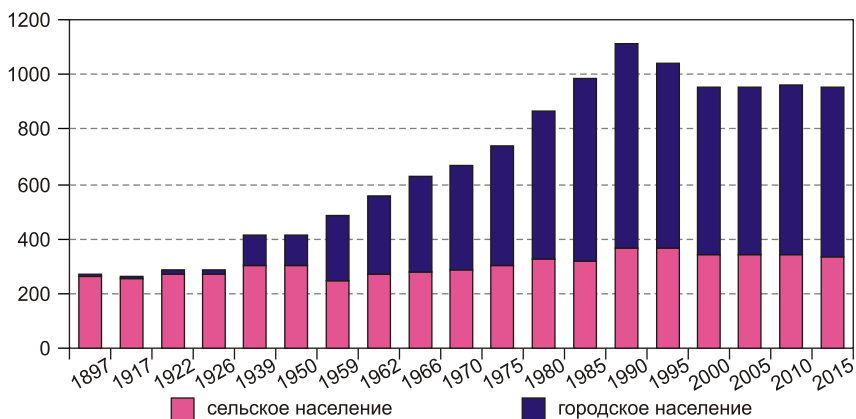
	1897, -	1926,	1939,	1959,	1970,	1979,	1989,	2002,	2010,
-	...	170,5	...	190,1	254,9	249,5	245,2
, -	...	14998,0	27562,6	25969,6	28541,2	31330,0	33568,3	36200,4	43990,7
, %	15,9	17,3	33,5	52,4	62,3	69,3	73,6	73,3	73,7

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	1897, ()	1926,	1939,	1959,	1970,	1979,	1989,	2002, ()	2010, ()	2013, ()
, . .	3947,71	4023,31	3103,20	3103,20	3103,20	3103,20	3103,20	3083,50	3083,50	3083,50
-	34	32	32	32	32	32
- ,	...	5	6	8	9	10	11	13	13	13
-	...	0	16	39	48	61	67	55	42	42
- ()	436	312	316	...	364	364

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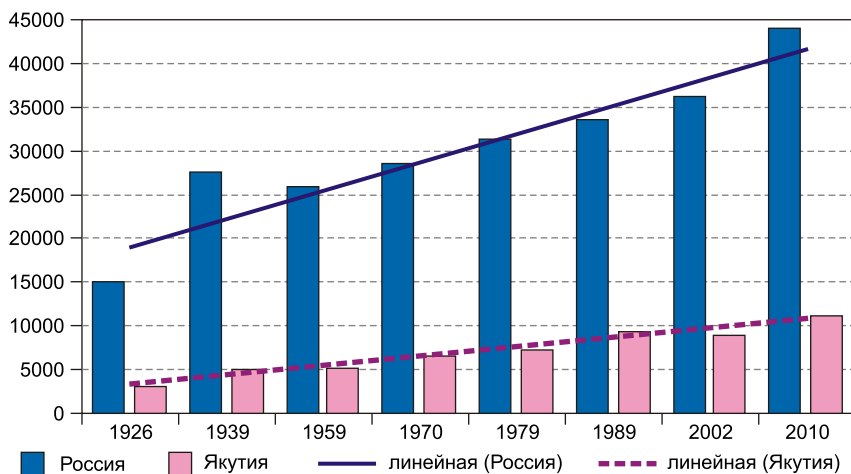


1. 1897–2015 гг., Республика Саха (Якутия). Состояние и перспективы развития Республики Саха (Якутия) в 2015 году. Якутск: Якутское государственное статистическое управление. (http://sakha.gks.ru)

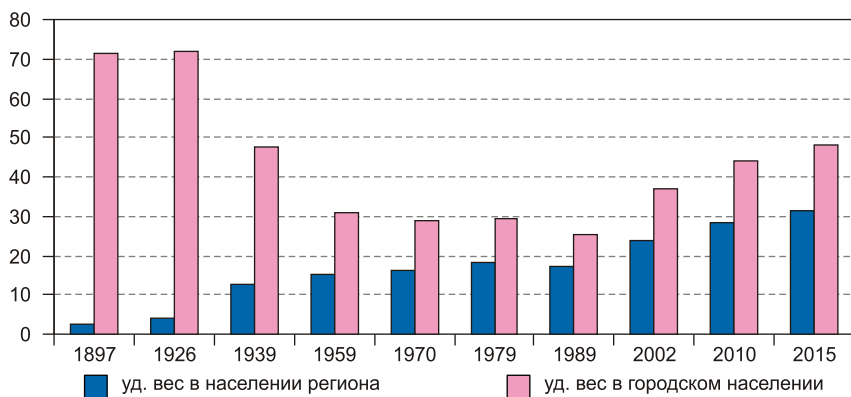
1990–2000 гг., Республика Саха (Якутия). Состояние и перспективы развития Республики Саха (Якутия) в 2015 году. Якутск: Якутское государственное статистическое управление. 1990-е гг. – 2000-е гг. – 2010-е гг. – 2015 г. [7].

1. (табл. 1).

65 35%, 75 25%,



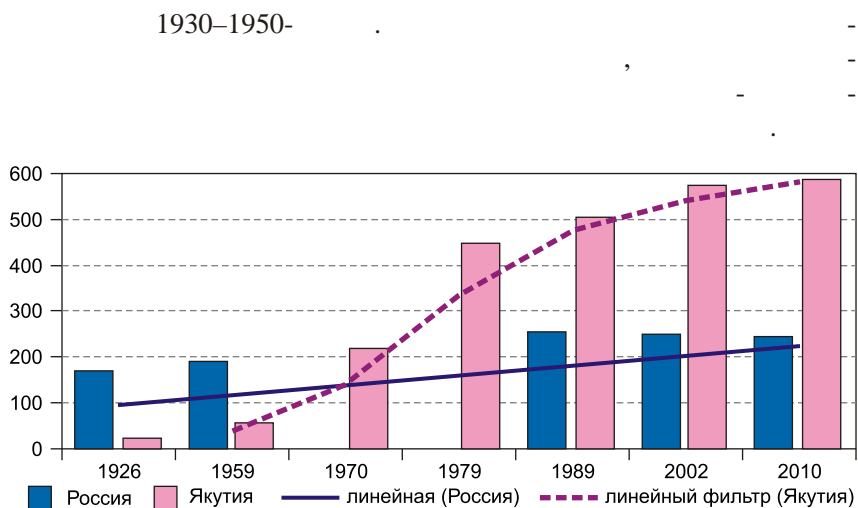
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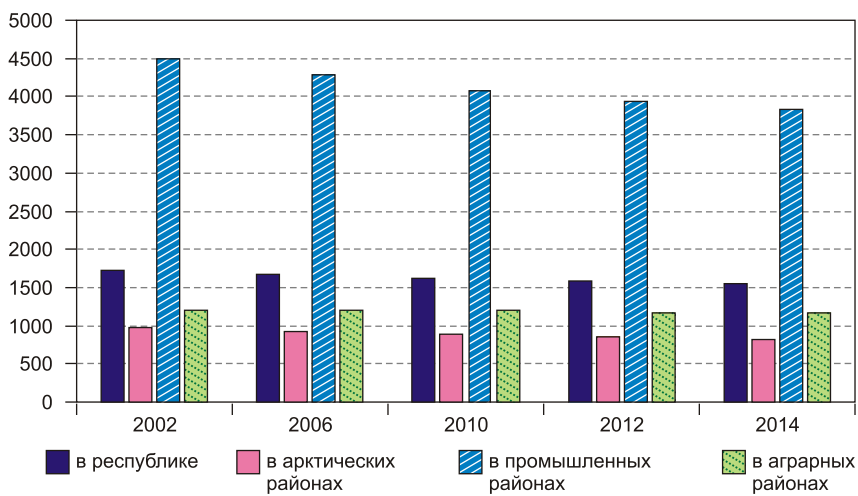
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$\frac{1}{Y} \ln \frac{Y_r}{Y / R}$, $Y = \sum_{r=1}^R Y_r$,
 $Y_r = \frac{Y}{R}$; $R = \frac{Y}{Y_r}$.

$T = \sum_{r=1}^R \frac{Y_r}{Y} \ln \frac{Y_r}{Y / R}$, $Y = \sum_{r=1}^R Y_r$,
 $Y_r = \frac{Y}{R}$; $R = \frac{Y}{Y_r}$.

$T = \sum_{r=1}^R \frac{Y_r}{Y} \ln \frac{Y_r}{Y / R}$, $Y = \sum_{r=1}^R Y_r$,
 $Y_r = \frac{Y}{R}$; $R = \frac{Y}{Y_r}$.
 $0 \leq \ln R$.
 $(Y_r = Y / R)$.

$(T = T_{between} + T_{within})$:
 $T_{between} = \sum_{m=1}^M \frac{Y_m}{Y} \ln \frac{Y_m / R_m}{Y / R}$,
 $Y_m = \sum_{r=1}^{R_m} Y_r$; $R_m = \frac{Y_m}{Y_r}$.
 m ;

$$T_{within} = \frac{M}{Y} \sum_{m=1}^M Y_m T_m,$$

$$T_m = \frac{R_m}{Y_m} \sum_{r=1}^{R_m} Y_r \ln \frac{Y_r}{Y_m / R_m}.$$

(3).

1970-1989 1970-1989 2010-1989 40

	T	T_{within}	$T_{between}$
1970	2,007	1,612	0,395
1979	1,712	1,273	0,439
1989	1,528	1,015	0,514
2002	1,844	1,193	0,651
2010	2,276	1,571	0,705
:			
2010/1970	1,13	0,97	1,78
1989/1970	0,76	0,63	1,30
2010/1989	1,49	1,55	1,37

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Region: Economics & Sociology, 2017, No. 2 (94), p. 174–190

T.N. Gavrilyeva, E.A. Kolomak

ANALYSIS OF CHANGES IN THE SETTLEMENT SYSTEM OF YAKUTIA

The paper analyzes the changes in the spatial distribution of population in Yakutia between 1897 and 2015; the considered indicators are the urban and rural population, the density of population in urban and rural settlements, and the impact of activity types on the settlement system. The quantitative estimations for the level and dynamics of the spatial concentration of population are based on the Theil index. We discover differences in the dynamics of population concentration and characteristics of the settlement system throughout the periods of region's development. Market relations have redirected the spatial structure of economic activity in Yakutia, despite a series of constraints resulting from climate, economic, and national factors. The transformation of the settlement system in Yakutia is heterogeneous: the population in cities tends to concentrate which leads to urban agglomerations, while rural settlements demonstrate a trend towards size convergence.

Keywords: population; settlement system; Sakha Republic (Yakutia); city; rural settlement; spatial concentration; quantitative estimation

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-	9	8	8	7	8	7	11	9
-	12	12	15	16	11	11	11	10
-	10	12	11	12	12	15	9	11
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	7	6	6	5	8	7	7	5
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-	6	5	6	5	5	5	7	6
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S.G. Vazhenin, I.S. Vazhenina

COMPETITIVE COOPERATION OF TERRITORIES AS AN ECONOMIC REALITY

The article discusses the relevance of studying competitive cooperation of territories, reveals its essence, prerequisites, and major ways of formation, as well as emerging difficulties and contradictions. Competitive cooperation

of territories is supported by business representatives, public authorities, and the academic community, as illustrated by the results of sociological research. We define and rank the factors that initiate and intensify territorial cooperation in a competitive economy; at the same time, we name the ones that hinder its development. Based on the study findings, territories are ready for some self-restrictions during cooperation in the prospect of reaching a consensus. The article describes possible positive and negative effects of competitive cooperation, determines the most preferred and most promising actions for its establishment. We identify the fundamental characteristic properties of competitive cooperation and give recommendations on how to include them in its development. The article proposes examples depicting real promising projects of competitive cooperation in the Ural Federal District and particularly in Sverdlovsk Oblast.

Keywords: territory; territorial competition; cooperation; competitive cooperation of territories; the confidence in the economy; integration maturity

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Регион	Затраты на технол. инновации, млн руб., 2014	Доля иннов. продукции, %, 2014	Иннов. активность, %, 2014	Доминирующие отрасли, >10% ВРП в 2013	Кол-во компаний в выборке	Средняя выручка, млн руб.		
						2012	2013	2014
Республика Алтай	468	0,2	10,7	Государственное управление (19,3%), сельское хозяйство (17,6%), строительство (11,9%), образование (10,6%)	20	4280	2864	2984
Республика Бурятия	925	10,6	8,5	Транспорт и связь (16,2%), торговля (14,1%), государственное управление (11,0%), машиностроение (10,2%)	18	4176	5175	5488
Республика Хакасия	4	0,0	8,1	Торговля (13,5%), добыча полезных ископаемых (11,9%), производство и распределение эл. энергии, газа и воды (10,3%)	14	5732	5985	6664
Алтайский край	158	4,3	11,4	Торговля (17,3%), сельское хозяйство (14,2%), операции с недвижимостью и предоставление услуг (11,9%)	64	4160	4236	4362
Забайкальский край	2654	7,3	5,3	Транспорт и связь (23,1%), государственное управление (12,6%), торговля (11,2%), добыча полезных ископаемых (10,0%)	17	3310	3608	3884
Красноярский край	998	4,0	9,3	Металлургия (17,9%), добыча полезных ископаемых (17,2%)	144	9477	10025	11212

Регион	Затраты на технол. ин-новации, млн руб., 2014	Доля иннов. продукции, %, 2014	Иннов. активность, %, 2014	Доминирующие отрасли, >10% ВРП в 2013	Кол-во компаний в выборке	Средняя выручка, млн руб.		
						2012	2013	2014
Иркутская обл.	84719	1,6	6,4	Добыча полезных ископаемых (16,9%), транспорт и связь (15,1%), торговля (10,0%)	110	6671	7430	9180
Кемеровская обл.	20985	1,6	7,0	Добыча полезных ископаемых (22,3%), операции с недвижимостью и предоставление услуг (10,2%), торговля (10,1%)	147	7622	7356	7728
Новосибирская обл.	1184	10,0	9,7	Операции с недвижимостью и предоставление услуг (18,7%), транспорт и связь (17,2%), торговля (16,9%)	151	5389	6109	6199
Омская обл.	4448	3,5	8,2	Производство кокса и нефтепродуктов, химическое производство, производство резиновых и пластмассовых изделий (28,6%), торговля (13,3%)	62	5299	5340	5575
Томская обл.	26930	3,5	13,7	Добыча полезных ископаемых (29,1%), операции с недвижимостью и предоставление услуг (12,1%), транспорт и связь (10,0%)	67	6531	7211	7718

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2012	2,51	0,91		2012	28,42	2,48	
2013	6,36	0,75		2013	20,85	2,92	
2014	7,86	1,79		2014	15,86	2,83	
-	2	18		-	55	55	
2012	2,33	10,82		2012	9,09	7,24	
2013	4,36	3,92		2013	1,62	4,58	
2014	8,09	5,23		2014	-4,85	0,05	
-	6	12		-	67	80	
2012	4,19	22,48		2012	9,51	1,96	
2013	6,00	4,86		2013	7,51	2,43	
2014	3,69	6,38		2014	5,47	3,04	
-	5	9		-	75	76	
2012	10,38	3,09		2012	8,02	2,63	
2013	8,34	3,19		2013	4,80	3,06	
2014	9,28	3,33		2014	6,82	4,03	
-	28	36		-	29	33	
2012	14,87	13,14		2012	8,21	4,23	
2013	1,84	13,03		2013	7,26	2,44	
2014	-0,31	7,20		2014	8,03	5,86	
-	8	9		-	32	35	

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2012	9,62	2,96	
2013	8,84	1,75	
2014	5,26	2,40	
-	57	87	

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	’	– , %	’	
	1860,550	5,6	0,521	(50%), (50%)
	6480,160	4,9	215,504	(50%)
	5167,273	9,3	2,537	– (32,1%), (14,3%)
–	19714,217	7,9	61,771	(21,1%), – (14,0%), (10,5%)
.	10885,625	21,7	23,401	(21,8%), (18,2%), – (9,1%)*
–	8298,098	7,5	39,643	(36,0%), – (14,7%), (9,3%)
.	8004,724	6,5	18,697	– (24,1%), (17,2%)
.	10219,325	7,8	5,342	(18,8%), – (12,5%), (9,4%)

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Region: Economics & Sociology, 2017, No. 2 (94), p. 210–228

S.R. Khalimova

ESTIMATING RELATION BETWEEN INNOVATIVE DEVELOPMENT OF LARGE COMPANIES AND THEIR EFFICIENCY

The article analyzes the development of large companies in Siberian regions as elements of regional innovation systems, on the one hand, and as elements of sectoral innovation systems, on the other. It evaluates the interrelation between the companies' innovation activity and their operational efficiency. We test a hypothesis that innovative companies are more efficient than non-innovative ones. Characteristics related to the innovative development of large companies are partially responsible for their performance: only intra-innovation environment plays an important role, while neither regional nor sectoral innovation environments determine the efficiency of large companies. Such companies may consider innovation activity as a means to improve performance, although they are poorly integrated into regional and sectoral innovation systems.

Keywords: large companies; innovation; region; sector; innovative development; efficiency

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for Humanities*

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Region: Economics & Sociology, 2017, No. 2 (94), p. 229–247

S.V. Kuznetsov, S.S. Lachininskii

THE SPATIAL TRANSFORMATION OF THE NORTHWESTERN MACRO-REGION IN THE POST-SOVIET PERIOD

The article describes the main spatial transformations in the Northwestern macro-region of Russia during the post-Soviet period. The St. Petersburg metropolitan area and the Finnish–Russian border area served as an empirical polygon of the study. An analysis of the spatial structure of the St. Petersburg area revealed the city’s still undeveloped land market. This fact hinders further deep restructuring and modernization of the urban environment in accordance with the principles of the most European cities. Common features for the Finnish–Russian border area development are as follows: to include border zones

in the system of international cross-border transport corridors; to create new multilateral automobile border-crossing points; to build new roads and reconstruct the existing transport routes.

Keywords: economic space; Northwestern macro-region; spatial transformations; metropolitan area; the Finnish–Russian border area; St. Petersburg

The publication is prepared within the framework of the Program for Basic Research «Spatial development of Russia in the XXI century: nature, society and their interaction» of the Presidium of the Russian Academy of Sciences (project No. 0170-2015-0014)

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Region: Economics & Sociology, 2017, No. 2 (94), p. 248–268

R.A. Dolzhenko

PROSPECTS STUDY OF USING CROWDSOURCING IN MANAGING THE REGION

The article discusses the possibilities of using crowdsourcing in the regional management system. It features crowdsourcing practices and benefits that contribute to better governance. We analyze the results of a survey on the region residents' attitude towards the prospects of using crowdsourcing. The survey respondents were experts already familiar with the technology of introducing crowdsourcing in business operations, as well as citizens of Barnaul, Altai Krai. We elaborate on the examples of crowdsourcing application, highlight its particularities, and specify a designated use area. Based on respondents' self-assessments, it is demonstrated that in the immediate future this technology will develop through organizing crowdsourcing mini-projects (in the form

of crowdfunding), involving the generations born after 1983 and 2003 in crowdsourcing, and engaging the leading universities in crowdsourcing activities as providers of crowdsourcing participants from among students. We conclude that despite the demand for crowdsourcing, there exist many problems that hinder its use in addressing social and state challenges.

Keywords: crowdsourcing; Altai Krai; collective management; prospects of using crowdsourcing; crowdsourcing platform

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HYDROPOWER PROJECTS IN THE MONGOLIAN PART OF THE SELENGA RIVER TRANSBOUNDARY BASIN: POSSIBLE RISKS FOR THE RUSSIAN FEDERATION

The article analyzes the Mongolian projects to regulate streamflow in the Selenga River transboundary basin. It rationalizes a program aimed at evaluating probable consequences of streamflow regulation for Russia's territory. These estimates consider the needs to maintain the safety of Lake Baikal and the Selenga River transboundary basin, meet demands of water users and consumers in Russia and Mongolia under different water availability conditions. The obtained results will help to prepare science-based proposals for mutually beneficial use of transboundary water resources and to articulate a science-based position of the Russian Federation on this issue in international negotiations.

Keywords: Selenga River transboundary basin; Lake Baikal; hydropower facilities; streamflow regulation; water management system; ecosystem

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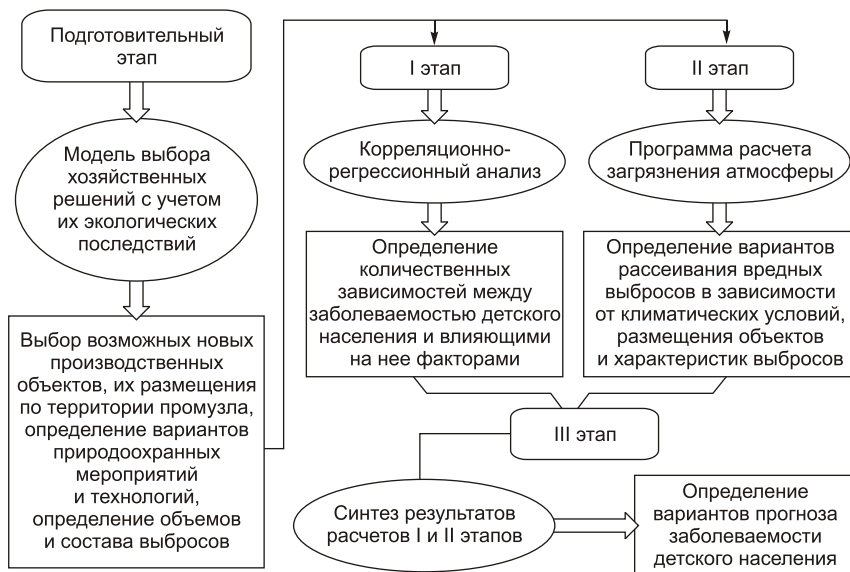
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O.P. Burmatova, T.V. Sumskaya

PREDICTING POPULATION MORBIDITY UNDER THE CONDITIONS OF AIR POLLUTION

The article proposes an approach to considering quantitative relationships between population morbidity and the state of the natural environment around large thermal power plants. By exercising this approach with data from the Lesosibirsk industrial hub in the Lower Angara region, we managed to establish quantitative relationships between morbidity of child population and the factors affecting it. The article constructs hazardous substances dispersion maps that depend on climatic conditions, the location of production facilities, and characteristics of emissions in the area under study. Variant calculations carried out to determine the concentrations of hazardous substances in the territory, with due regard to the changed conditions for the purification of thermal power plant emissions, made it possible to conclude that it would be inexpedient to build a TPP of a given capacity in the Lower Angara region because of a possible increase in the incidence of upper respiratory tract diseases in children (up to 260–280 cases per 1,000 inhabitants a year).

Keywords: population health; Lower Angara region; estimates; air pollution; thermal power plants; climatic features of the territory

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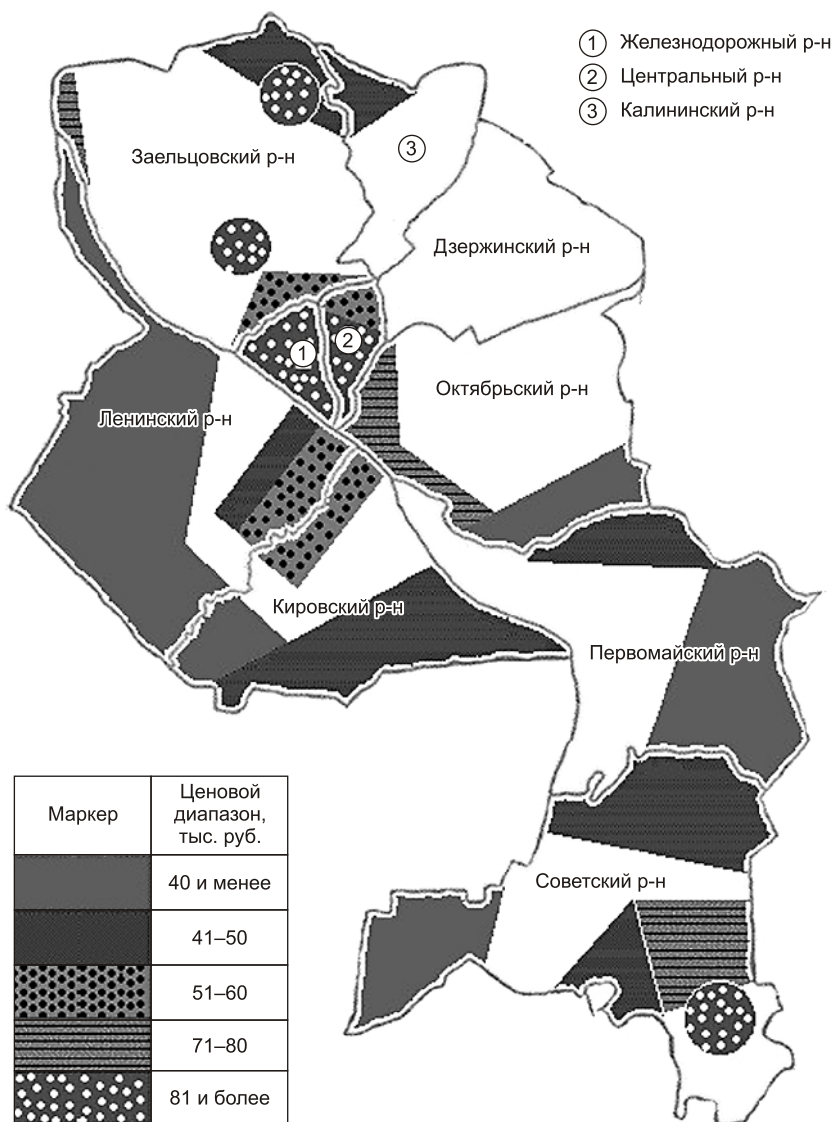
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O.S. Sidorova, N.L. Mosienko

**SOCIO-SPATIAL SEGREGATION OF THE CITY
ON THE EXAMPLE OF THE RESIDENTIAL MARKET
IN NOVOSIBIRSK**

The article analyzes the social and spatial segregation of the city on a status basis from the perspective of the residential market. We use housing cost and prestige as indicators. The analysis methodology is built upon a combination of the cartographic method and an expert survey of real estate market specialists. We distinguish territorial clusters as fairly dense areas of Novosibirsk usually with residential houses of the same kind, relatively homogeneous in housing cost and prestige. Based on the analysis of the market for new residential construction, we describe the types of territorial clusters that differ in housing cost and prestige. The article also examines the ways to maintain residential homogeneity within territories.

Keywords: socio-spacial segregation; residential market; housing cost and prestige; territorial cluster; urban communities; Novosibirsk

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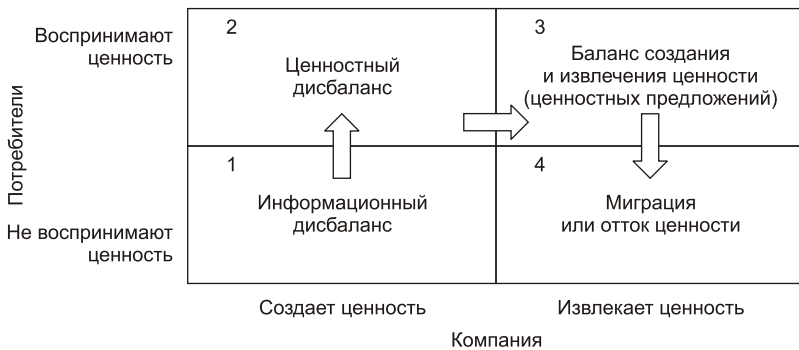
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V.D. Markova, S.A. Kuznetsova

VALUE ORIENTATION IN THE CONCEPT OF STRATEGIC MANAGEMENT: ANALYZING PRACTICES OF RUSSIAN HIGH-TECH COMPANIES

The article suggests a methodical approach to corporate strategic decisions aimed at gap elimination in the processes of creating value for consumers and extracting value for company's stockholders. Within the framework of this approach, we design a strategic value creation/extraction matrix that classifies problematic situations typical for different stages of corporate development and determines adequate ways of value management. Approach verification is based on examining business operations of 40 high-tech companies in Novosibirsk.

Keywords: high-tech companies; value management; strategic alternatives; value creation and value extraction in a company

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